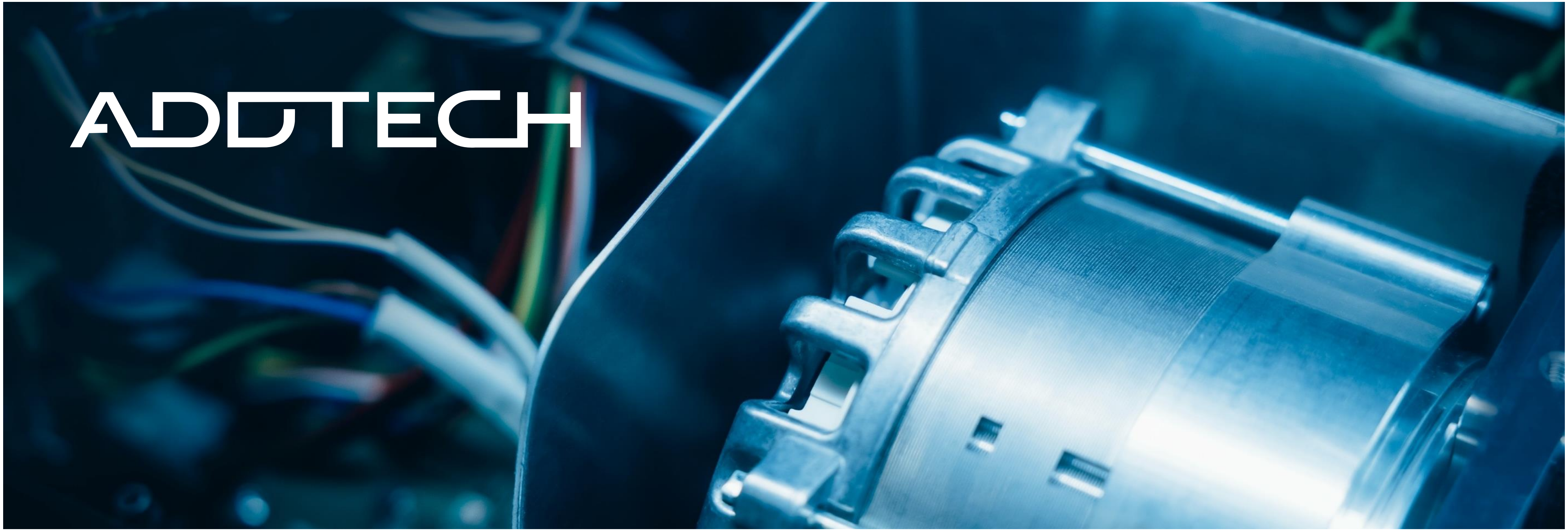


INTERIM REPORT 1 APRIL – 30 JUNE 2026

Niklas Stenberg, CEO & Malin Enarson, CFO

ADDTECH IN BRIEF

LEADING TECHNICAL SOLUTIONS FOR A SUSTAINABLE TOMORROW

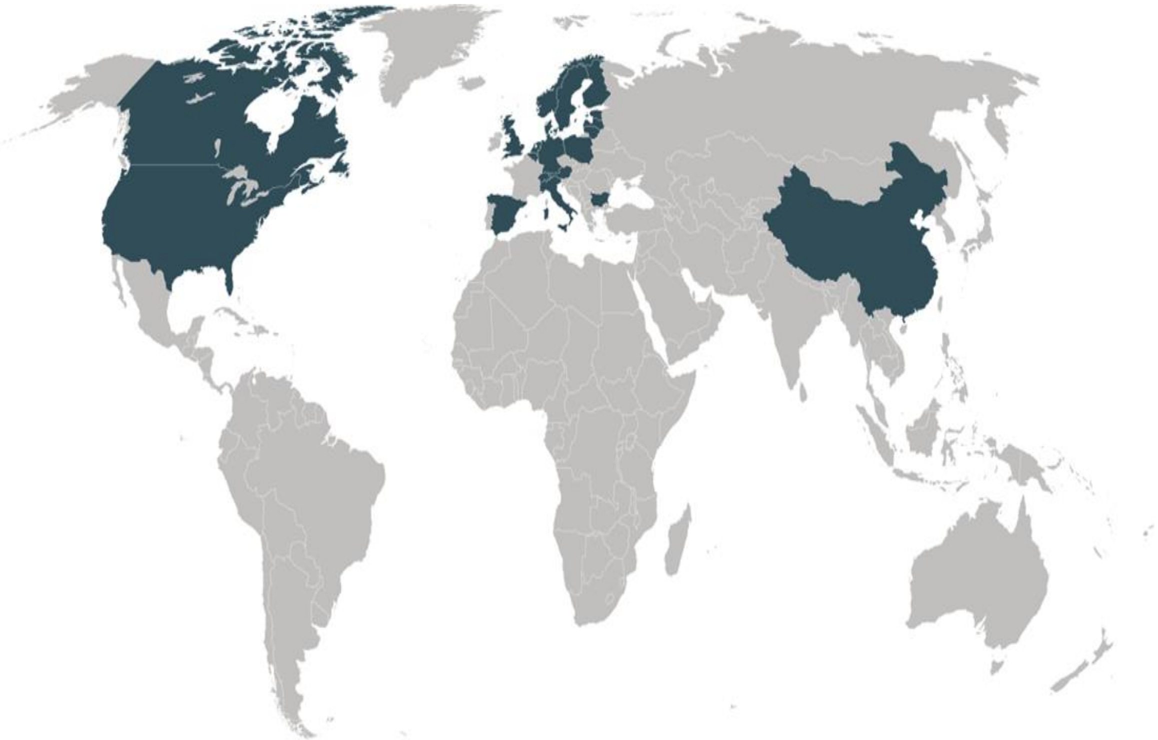
AUTOMATION | ELECTRIFICATION | ENERGY | INDUSTRY | PROCESS | SAFETY

- International B2B value proposition in six business areas
- +150 independent companies offering high-tech products and solutions – primarily to manufacturing and infrastructure sectors
- Dual growth engine: Organic growth & acquisitions in strategic niches
- Listed since 2001

Net sales	EBITA-margin	Employees
SEK ~23 bn	**16.3%**	**~4,900**

R12 Q1 2026/2027

+150 COMPANIES IN 20 COUNTRIES



QUARTER 1

HIGHLIGHTS

Group Summary, SEKm	Q1 26/27	Q1 25/26	Change
Net sales	6,172	5,839	6%
EBITA	1,026	922	11%
EBITA-margin %	16.6	15.8	
Operating profit	870	786	11%
EPS	2.30	2.00	
Operating cash flow	605	477	

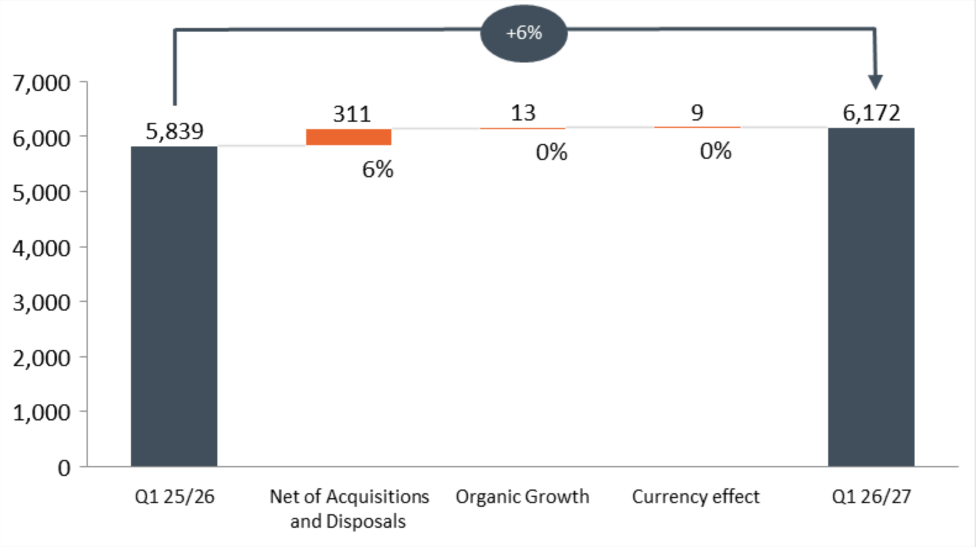
- Good start to the new year
- Total net sales up 6% - organically in line with last year and no FX effects
- EBITA increased 11% with a strong margin of 16.6%
- Two acquisitions completed during the quarter

QUARTER 1

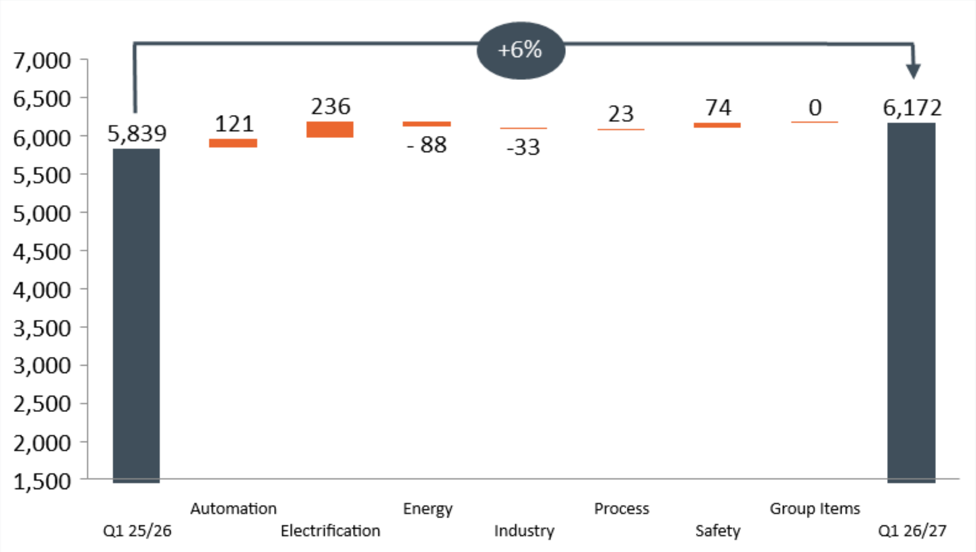
NET SALES DEVELOPMENT

- Total net sales up 6% with solid contributions from Automation, Electrification and Safety
- Strongest business momentum during the quarter in electronics, medical, special vehicles and transport
- High customer activity with a solid order intake and positive book-to-bill

Net Sales Growth, SEK m



Net Sales Growth per Business Area, SEK m

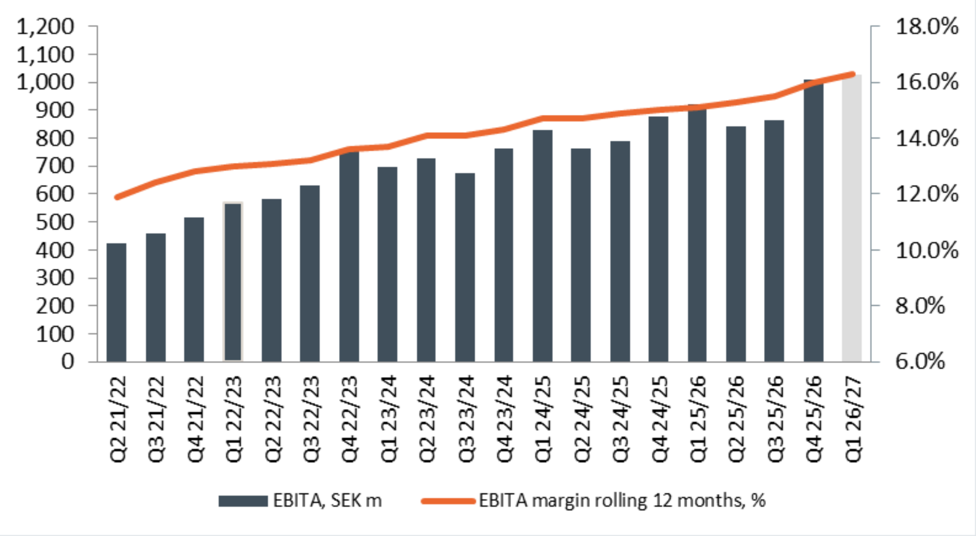


QUARTER 1

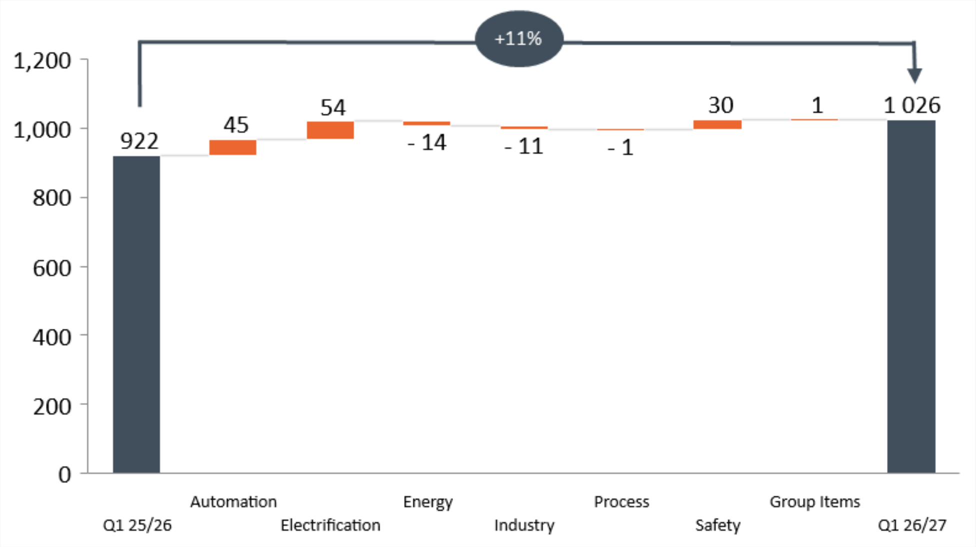
EBITA DEVELOPMENT

- Continued good earnings growth
- EBITA increased 11% with a strong margin of 16.6% (15.8)
- Mainly driven by improved product mix, active pricing and solid contributions from acquisitions
- The operative cash flow increased, and our long-term target P/WC increased to 81% (77)

EBITA, SEK m and EBITA margin rolling 12 months, %



EBITA Growth per business area, SEK m



ADDTECH

QUARTER 1

BUSINESS AREA DEVELOPMENT

Net sales SEK 976 m (855) 14%
EBITA SEK 132 m (87) 52%
EBITA-margin 13.6% (10.2)

- Very good business development across the board
- Improved demand within engineering, medical and process and continued high in defence
- Good leverage on earnings and margins from the improved business situation and cost cutting initiatives

Net sales SEK 1,099 m (863) 27%
EBITA SEK 178 m (124) 43%
EBITA-margin 16.2% (14.4)

- Very strong market situation
- Good demand in key segments electronics, special vehicles, energy, medical and defence
- Higher sales volumes, improved mix and solid contributions from acquisitions fueled earnings and margins

Net sales SEK 1,096 m (1,184) -7%
EBITA SEK 213 m (227) -6%
EBITA-margin 19.5% (19.1)

- Highly positive market development
- Strong order intake in transmission and continued good demand within distribution and railway
- Sales decreased against very tough comps while margins increased due to an improved product mix

Net sales SEK 1,172 m (1,205) -3%
EBITA SEK 245 m (256) -4%
EBITA-margin 20.9% (21.2)

- Overarching a good market situation but with continued weak order intake for companies exposed to sawmill
- Good demand within engineering, electronics, subsea and waste management – special vehicles weakened
- Negative effects on earnings and margins from lower business volumes

Net sales SEK 1,001 m (978) 2%
EBITA SEK 144 m (145) -1%
EBITA-margin 14.3% (14.8)

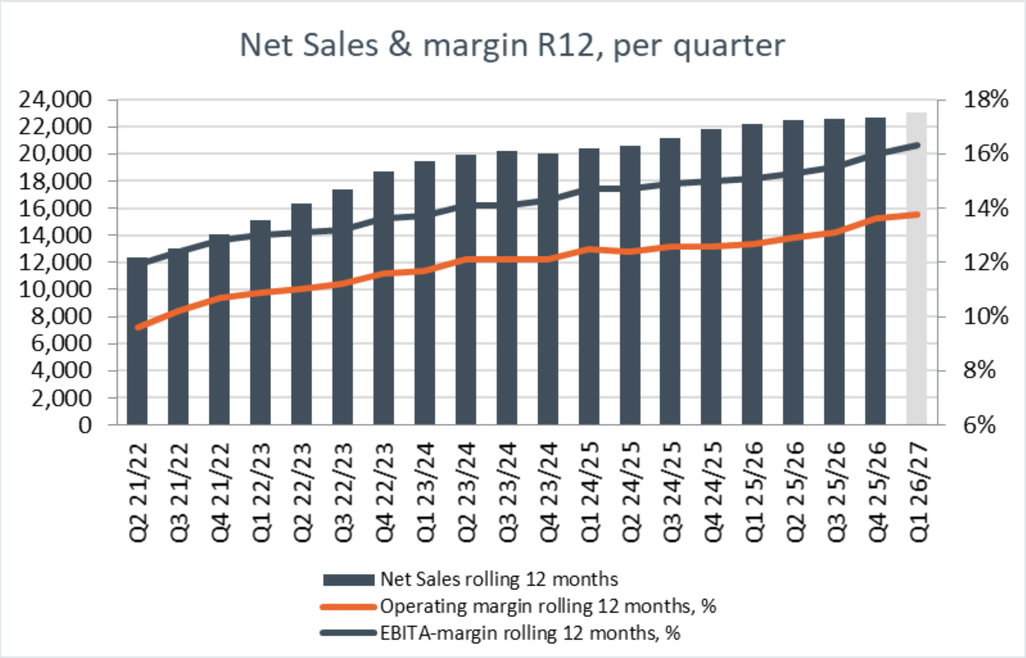
- The market situation was overall stable in the quarter
- Negative effects from customer hesitation and project postponements remained
- Good demand within marine, energy and special vehicles – weak in medical and process

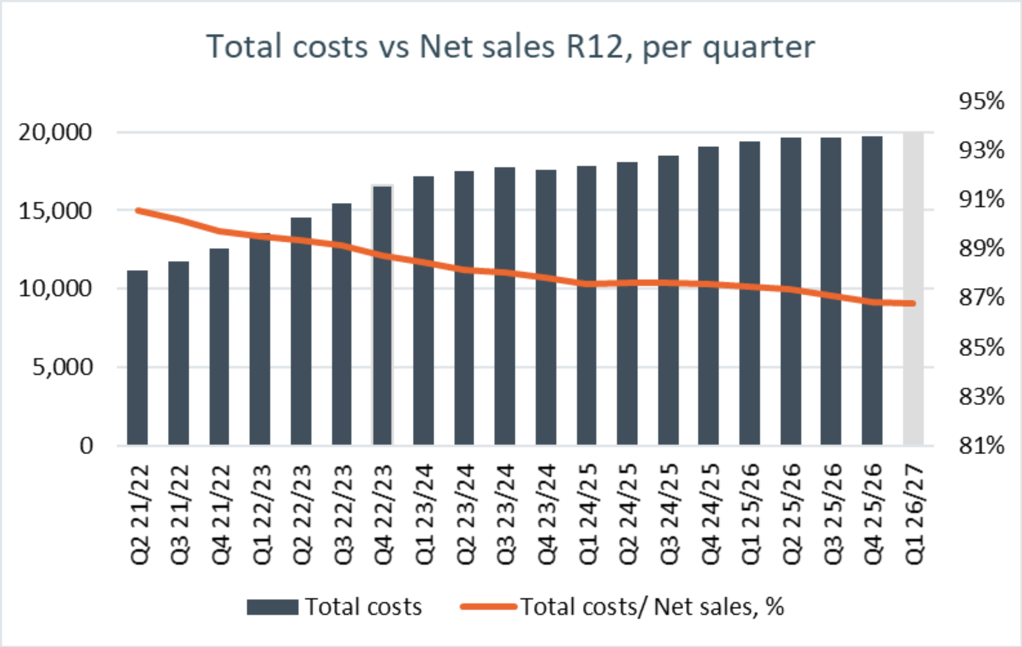
Net sales SEK 836 m (762) 10%
EBITA SEK 125 m (95) 31%
EBITA-margin 14.9% (12.5)

- Good business situation and increased demand
- Favorable within traffic safety, electronics, energy, engineering – building & installation remained weak
- Positive effect on earnings and margins from organic growth, improved mix and cost cutting initiatives

QUARTER 1

VERY STRONG MARGIN INCREASE

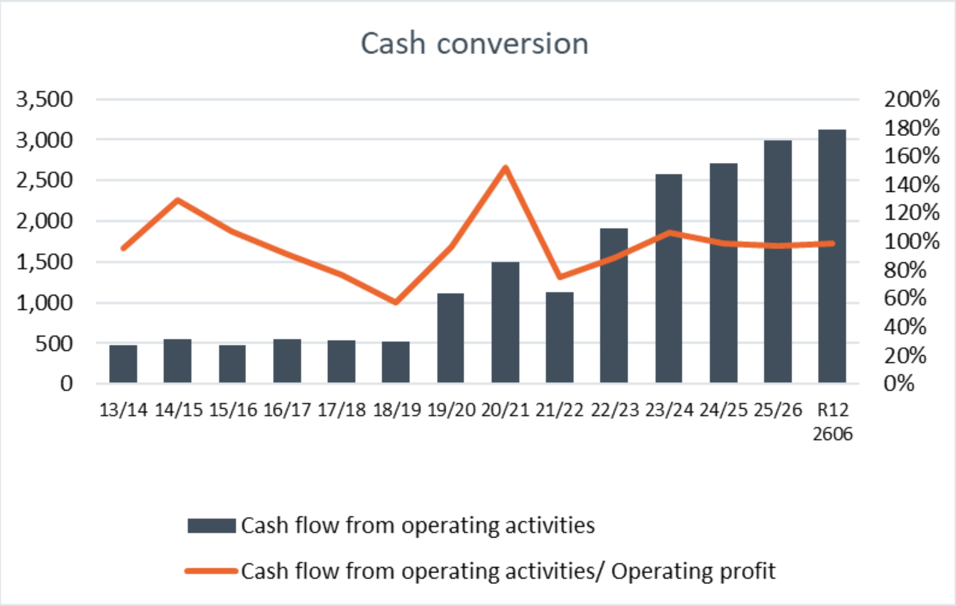




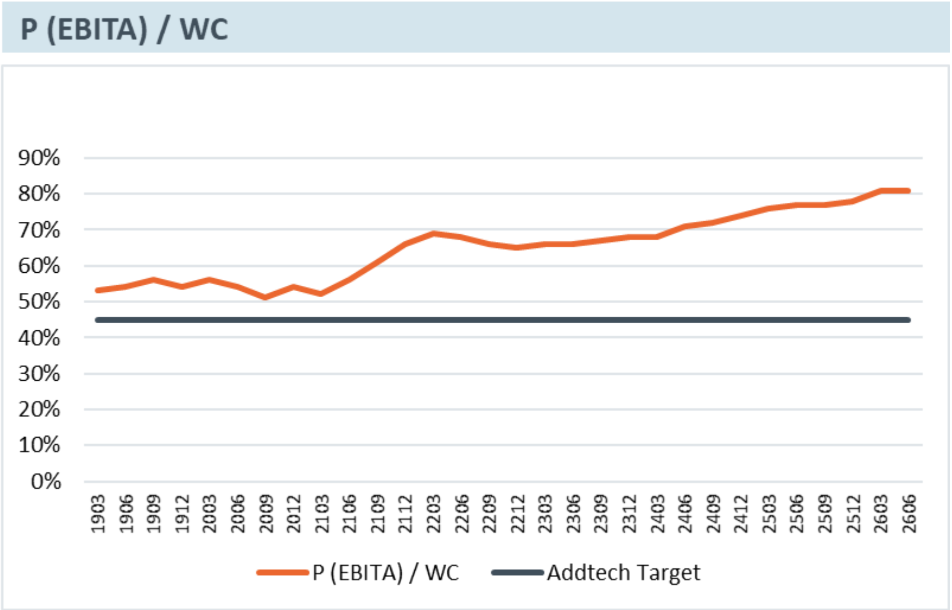
- Operating margin increased significantly
- Good contributions from newly acquired companies
- Stronger gross margin, good product mix and effects from previously implemented cost-saving and restructuring measures

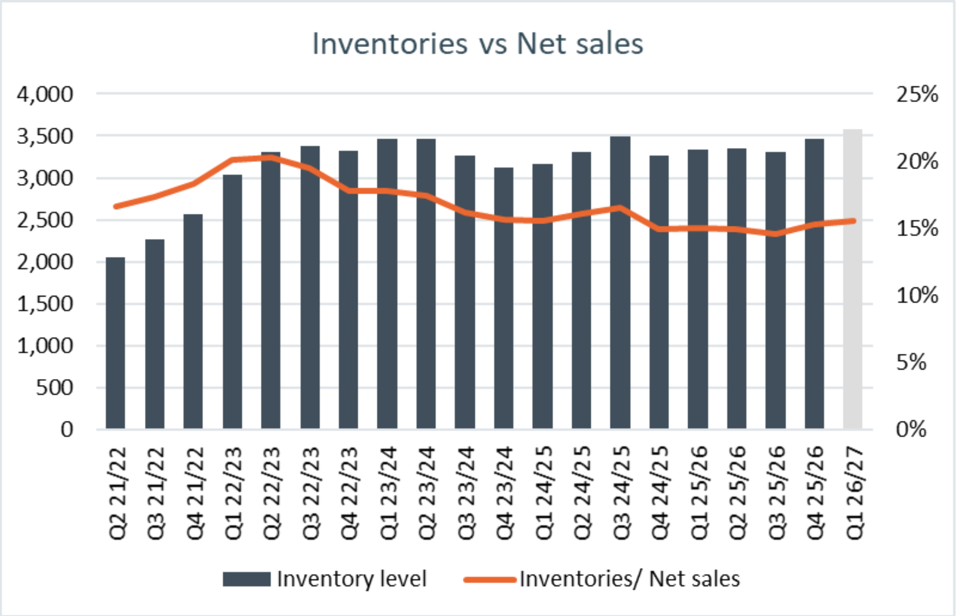
QUARTER 1

ROBUST CASH FLOW

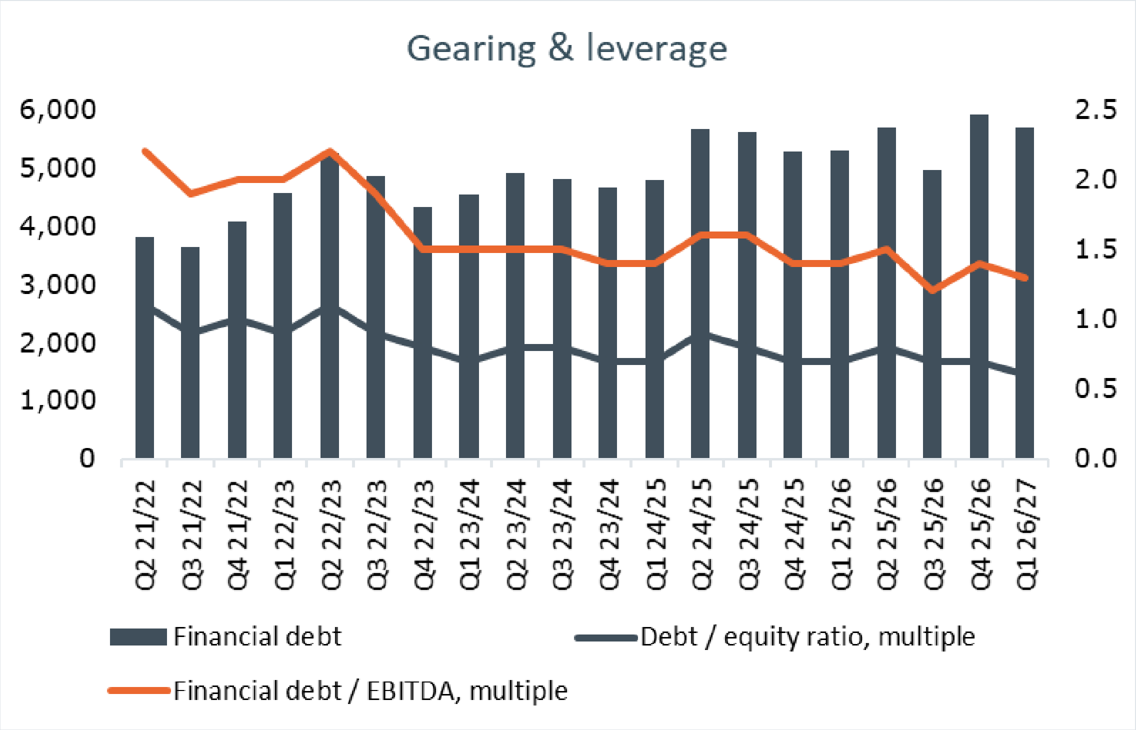


- Strong operating cash flow during the quarter, SEK 605 m (477), driven by stronger margins and capital efficient businesses
- Inventory levels increased somewhat during the quarter, due to acquisitions, price increases and supply chain disruptions
- Long term target P/WC increased to 81% (77)





FINANCIAL STRENGTH



- The financial position remained very strong
- Equity ratio of 42% (41)
- Net debt/EBITDA 1.3 (1.4)
- Net debt/equity 0.6 (0.7)
- The financing structure was strengthened through the raising of new debt with Nordic Investment Bank

ADDTECH

QUARTER 1

WELL-FILLED PIPELINE

	Acquisition	Business area	Access	Net sales, SEKm*	Employees*
	Axion AG	Industry	January 2026	255	28
	Cubro Acronet GesmbH	Automation	January 2026	165	37
	BCK Holland B.V. and Kramer & Duyvis B.V.	Automation	January 2026	90	35
	Purenviro AS	Process	January 2026	50	7
	Kapp Nederland B.V.	Process	February 2026	155	15
	RAMME Electric Machines GmbH	Electrification	March 2026	415	156
	Staka Holding B.V.	Safety	April 2026	165	60
	Nijhuis Engineering B.V.	Electrification	May 2026	65	23

- Two acquisitions completed during the first quarter adding SEK 230 m and 83 new employees
- With a well filled pipeline and a strong balance sheet we expect to continue to acquire at a high pace going forward

*Refers to assessed situation on a full-year basis at the time of acquisition

SUMMARY

- Solid quarter with a positive business momentum
- Improved market situation and good order intake
- Continued strong earnings growth and strengthened cash flow
- The international expansion continues – two acquisitions completed

Q&A