

#### **INTERIM REPORT 1 APRIL 2023 – 30 JUNE 2023** Niklas Stenberg, President and CEO, and Malin Enarson, CFO

#### QUARTER 1 HIGHLIGHTS





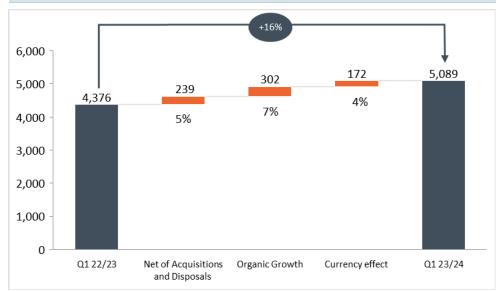
- Strengthened order backlog
- EBITA growth of 22% with high
- Solid cash conversion
- Six acquisitions completed of which four are outside the Nordics
- The highly uncertain macro situation



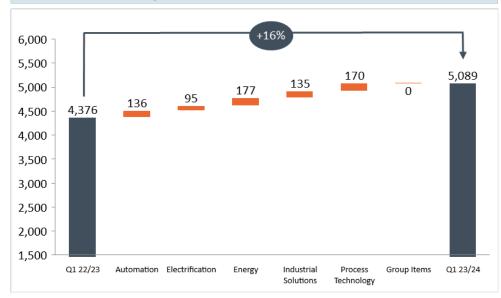
#### QUARTER 1: NET SALES DEVELOPMENT HIGH CUSTOMER ACTIVITY

- Net sales increased by 16% of which 7% organic
  - Continued high customer activity in most customer segments and geographies
  - The market situation varied between different segments, but with no signs of a general slowdown
  - Well-filled order backlog with good quality, which was further strengthened during the quarter

#### Net Sales Growth, SEK m



#### Net Sales Growth per Business Area, SEK m

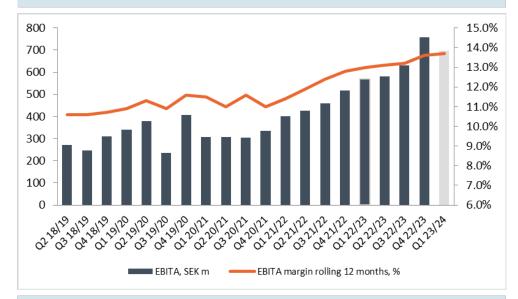


ADDTECH

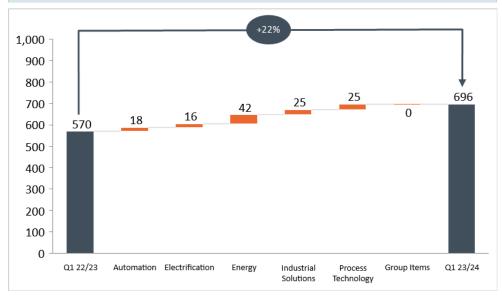
# QUARTER 1: EBITA DEVELOPMENT

- 22% EBITA growth with an improved margin of 13.7%
  - Solid contribution from all business areas
  - Improved product mix, strict cost control and solid contributions from acquisitions
  - Continued focus on active customer and supplier dialogue
  - Operating cash flow strengthened over the quarter
  - P/WC remained at a high level, 66%

EBITA, SEK m and EBITA margin rolling 12 months, %









# QUARTER 1: BUSINESS AREA DEVELOPMENT

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AUTOMATION	ELECTRIFICATION	ENERGY	INDUSTRIAL SOLUTIONS	PROCESS TECHNOLOGY
Net sales SEK 897 m (761) <b>+18%</b> EBITA SEK 109 m (91) <b>+20%</b> EBITA-margin <b>12.2%</b>	Net sales SEK 1,024 m (929) <b>+10%</b> EBITA SEK 130 m (114) <b>+15%</b> EBITA-margin <b>12.7%</b>	Net sales SEK 1,428 m (1,251) <b>+14%</b> EBITA SEK 198 m (156) <b>+27%</b> EBITA-margin <b>13.9%</b>	Net sales SEK 923 m (788) <b>+17%</b> EBITA SEK 157 m (132) <b>+19%</b> EBITA-margin <b>17.1%</b>	Net sales SEK 824 m (654) <b>+26%</b> EBITA SEK 112 m (87) <b>+28%</b> EBITA-margin <b>13.6%</b>
<ul> <li>Solid quarter</li> <li>Strong demand for companies operating in the defence industry</li> <li>Sales trend stable in the process- and mechanical industry and down in medical technology against very tough comparisons</li> </ul>	<ul> <li>the electronics, special vehicles and defence segments</li> <li>Stable demand in medical technology, energy, telecoms</li> </ul>	<ul> <li>Demand for infrastructure products for electric transmission remains good</li> <li>Positive sales development for niche products for electric power distributions, manufacturing industry and building &amp; installation</li> <li>Somewhat weaker business situation for fiber optic networks and wind power</li> </ul>	<ul> <li>Favourable business situation with very tough comparisons</li> <li>Solid sales within the forest and sawmill industry but with a lower demand for long projects</li> <li>Good business situation in special vehicles and stable in mechanical industry and waste &amp; recycling</li> </ul>	<ul> <li>Very favourable market situation in the first quarter</li> <li>Demand was strong in the process industry, especially within oil &amp; gas, the energy and marine segment as well as for after-market components and services</li> <li>Business situation strengthened within the medical industry and was stable in the mechanical- and forest industry</li> </ul>



# OUR INTERNATIONAL EXPANSION CONTINUES

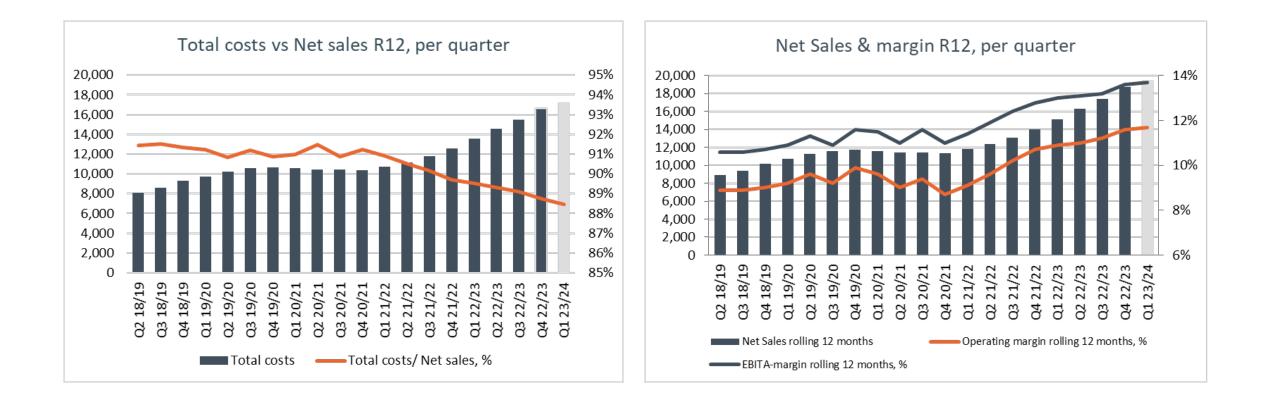
	Acquisition	Business area	Access	Net sales, SEKm*	Employees*
	INDAG Maschinenbau GmbH	Process Technology	April 2023	55	40
	Clyde Holding Ltd.	Process Technology	April 2023	150	49
	Feritech Global Ltd.	Industrial Solutions	May 2023	55	21
-	Electrum Automation AB	Electrification	June 2023	80	22
*	Darby Manufacturing Ltd.	Industrial Solutions	June 2023	50	14
-	S. Tygesen Energi A/S	Energy	June 2023	75	3

- Six companies acquired during the first quarter
- In total about SEK 465 m and 149 new employees added
- Clear focus on companies with high added value and a clear sustainability profile



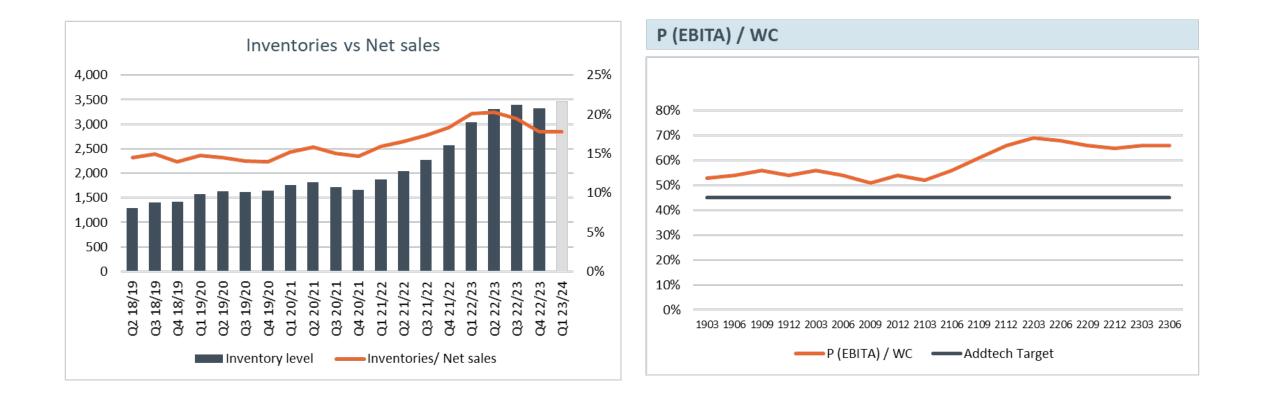
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#### THE STRONG MARGIN TREND CONTINUES



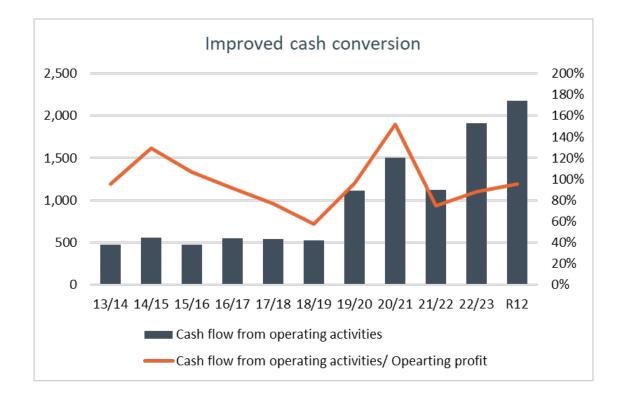


## STRONG RESULT AND FOCUS ON WORKING CAPITAL



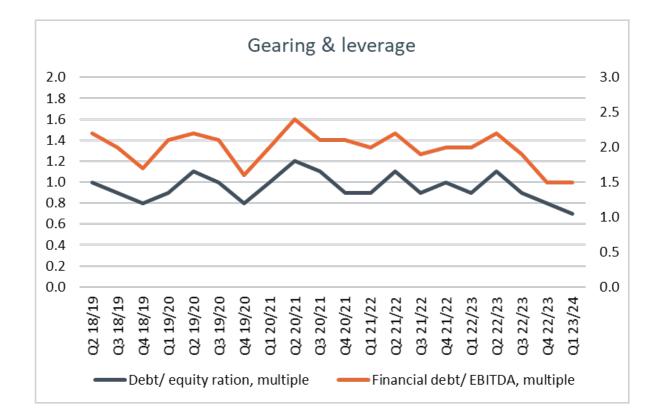


## **IMPROVED CASH CONVERSION**





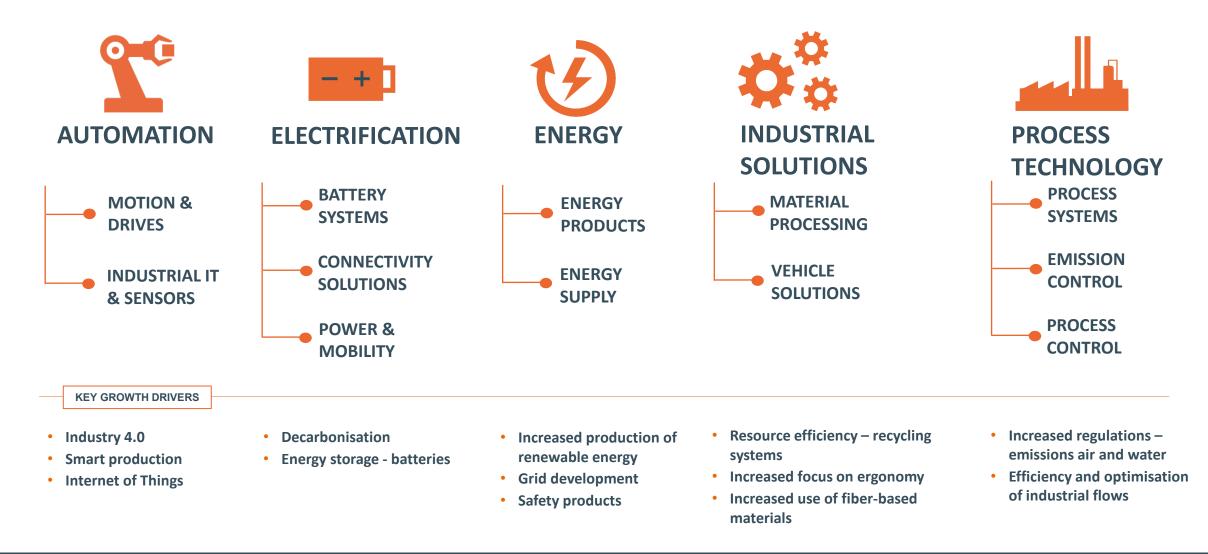
## LOW RISK BALANCE SHEET



- Equity ratio 38% (34%)
- Leverage 1.5 (2.0)
- Gearing 0.7 (0.9)



## WELL POSITIONED FOR FUTURE GROWTH





#### SUMMARY

- Solid start of the financial year with high customer activity in all business areas
- Strong EBITA growth of 22% with improved margins
- Our well filled orderbook strengthened further
- Business situation varies between segments currently no signs of a general slowdown
- The international expansion continues and our view of the acquisition market remains strong

